

ASSOCIATION OF AMERICAN RAILROADS
QUALITY ASSURANCE PROGRAM CERTIFICATION



THIS CONFIRMS THAT

Master Packing and Rubber Company

HAS MET THE REQUIREMENTS OF THE ASSOCIATION OF AMERICAN RAILROADS
QUALITY ASSURANCE PROGRAM AS SPECIFIED IN M-1003

CERTIFICATE NUMBER: MACI

LOCATION: Cedar Rapids, Iowa

PRODUCT/SERVICE: VOL - Gaskets and Seals and O rings for equipment not brake systems

CERTIFICATION DATE: Tuesday, December 14,
2021

EXPIRATION DATE: Saturday, December 14, 2024

APPROVED: *Victoria Fimple*
(Executive Director Rules and Standards)

APPROVED: *Mike Anderson*
(Chairman, Quality Assurance Committee)